



The Art of Raising Capital

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the StartQuestion #1:Is Your Business Venture Fundable?

Must pass three critical tests: Potential for . . .

- 1. Rapid sustainable growth
- 2. Significant size and scale
- 3. Disproportionate profitability



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What is the Best Way to Raise Venture Capital?

Start smart

Tell a good story

Make sure the numbers add up

Find the right investors

Build credibility







Start Smart

Put together a simple, clean company foundation . . .

- 1. Incorporation and founders stock
- 2. Employees, consultants, advisers
- 3. Intellectual property
- 4. Seed investors and loans
- 5. Corporate governance practices
 - ... get the right attorney.







Tell a Good Story

Know how to articulate the fundamentals of your business

1. Team

- 2. Problem / opportunity
- 3. Technology / solution
- 4. Sustainable advantage
- 5. Business model
- 6. Partnership / leverage.



the art of the Start 3 Make Sure the Numbers Add Up

Demonstrate a solid grasp of your economics

- 1. Long-term financial projections
- 2. Near-term operating plan
- 3. Capital requirements
- 4. Capitalization structure over multiple rounds
- 5. Levers of profitability / Key metrics.







Find the Right Investors

Use your sales and marketing skills:

- 1. Generate momentum
- 2. Target your venture contacts
- 3. Herd the cats.







Build Credibility

Factors that enhance . . . and detract:

- 1. Customers
- 2. Strategic partners
- 3. Investors / board members
- 4. Advisers / industry experts
- 5. Milestones
- 6. Defensiveness / bull pucky
- 7. Lies . . .





Top Ten Entrepreneur Lies

- 10. Our projections are conservative
- 9. Our target market is \$56 billion
- 8. We have a world class team
- 7. Our average sales cycle is 90 days
- 6. We have no direct competition





Top Ten Entrepreneur Lies

- 5. No one else can do what we do
- 4. All we need is 2% of the market
- 3. We'll be cash flow positive in 12 months
- 2. Our contract with Nokia will be signed next week
- 1. I'll be happy to turn over the reins to a new CEO!





In Summary

- Make sure your business is venture fundable
- Set up your business the right way
- Tell a good story
- Understand your economics
- Demonstrate your selling skills with investors
- Build credibility



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